

STATUTORY DECLARATION

CANADA
PROVINCE OF ALBERTA
TO WIT:

) In the Matter of an Arbitration before
) Arbitrator Deborah Howes, between the
) Town of Whitecourt and Woodlands
) County regarding an Intermunicipal
) Collaboration Framework

I Juan Grande, of the Town of Whitecourt, DO SOLEMNLY DECLARE THAT:

1. I am the Engineering Services Coordinator, employed by the Town of Whitecourt.
2. Attached as **Exhibit A** is my sworn statement of evidence with respect to the Landfill, for use in the arbitration between the Town of Whitecourt and Woodlands County regarding an Intermunicipal Collaboration Framework between those parties. I solemnly declare that, to the best of my knowledge, the information contained in Exhibit A is true and accurate.

I MAKE this solemn declaration conscientiously believing it to be true and knowing that it is of the same force and effect as if made under oath.

DECLARED before me
at Whitecourt,
in the Province of Alberta
this 29 day of June, 2021

Juan Grande
Juan Grande

W.K. Grimstad-Davidson
A Commissioner for Oaths in and for
Alberta

W.K. Grimstad-Davidson
Commissioner for Oaths - Alberta
Expiry Date: April 18, 2023

This is Exhibit " A " referred to in the affidavit of Juan Gende⁰⁰⁰⁰⁰² sworn before me this 29 day of June A.D. 2021
W.K. Grimstad-Davidson
A Commissioner for Oaths in and for the Province of Alberta
W.K. Grimstad-Davidson
Commissioner for Oaths - Alberta
Expiry Date: April 18, 2023

A. Service History

1. The Town and County entered into an agreement in 1989 to create a regional authority to provide solid waste management services to both municipalities. Past bylaws and resolutions and agreements governing the Whitecourt Landfill include:
 - Bylaw 1064 and accompanying service agreement dated October 31, 1994 is attached at **Appendix 1: Bylaw 1064.**
 - Resolution 96-013 and accompanying agreement dated January 11, 1996 is attached at **Appendix 2: January 8, 1996 Whitecourt Council Minutes** and **Appendix 3: January 1996 Agreement Amendment.**
 - Bylaw 1167 and accompanying service agreement dated August 22, 1997 is attached at **Appendix 4: Bylaw 1167.**
2. The Whitecourt Regional Landfill Authority (the "Landfill") operates a landfill near Whitecourt, Alberta. The Landfill is a partnership between the Town of Whitecourt and Woodlands County, and is jointly owned. The Town of Whitecourt has day to day operational control of the Landfill and a 68.2% stake in the operation. Woodlands County has a 31.8% stake in the operation. Overall control and decisions regarding the Landfill are made by a board (the "Board"). The Board has voting members from each of the Town of Whitecourt (3 members) and Woodlands County (2 members). A number of non-voting members of the Board also exist - primarily people who have key operational roles with the Landfill.
3. Funds have been included in the 2021 Landfill budget to complete a study on restructuring to form a regional services commission (\$15,000). The 2020 Auditor's Management Letter for Whitecourt also included a recommendation that the Landfill Authority consider moving to a Commission format that would involve a separation of accounting and banking records that would lead to a more effective and transparent reporting. This would also serve to help insulate the Town and County from any direct liability associated with the Authority's operations. See attached **Appendix 5: 2020 Auditor's Management Letter for Whitecourt.**
4. The Landfill operates subject to an Alberta Environment and Parks ("Alberta Environment") Approval. The Approval sets out how the Landfill is permitted to operate and under what conditions the Landfill must operate. The Whitecourt Regional Landfill provides direct waste disposal services for the communities that comprise the Waste Authority; the Town of Whitecourt and Woodlands County. The landfill also provides disposal services for other areas as required, the landfill receives waste from a variety of private commercial haulers which are not specifically associated with individual

communities. The 2016 population was 10,204 for the Town of Whitecourt. Woodlands County population was 4,754.

B. Area of Service

5. As outlined in the Solid Waste Management Agreement, the Landfill serves the entire County, and the Town.

C. Scope and Level of Service

6. The Whitecourt Regional Waste Management Authority is responsible for overseeing the construction, maintenance, control and management of a regional solid waste disposal system (Whitecourt Regional Landfill).
7. The Whitecourt Regional Waste Management Authority is managed by a Board consisting of three appointed members of Whitecourt Town Council and two appointed members of Woodlands County Council. Annually, the Board submits a final budget of estimated expenditures and revenues for the coming calendar year to both the Town and County for approval.
8. The Whitecourt Transfer Station is included in the operations administered by the Whitecourt Regional Waste Management Authority. Woodlands County operates transfer stations in Fort Assiniboine, Goose Lake and Anselmo, and transportation costs to haul this waste to the Whitecourt Regional Landfill are the responsibility of Woodlands County, as well as the tipping fees per tonnage to dispose of the waste.
9. While the collection and pickup of residential solid waste is currently conducted individually, should the need and opportunity arise, both municipalities would be open to negotiating partnership services of mutual benefit to residents of both the Town and County.
10. The Town is the lead municipality, and provides administrative services and receives, disburses and accounts for the funds of the Authority. Since 2018, the Town has been charging \$5,000 for office space at the public works shop for the Landfill Manager and in 2013, the Town charged an Administrative Fee (overhead amount that is indexed for COLA each year) for administrative support services (payroll, accounts payable, accounts receivable etc.) that is included in the Landfill Authority's annual Operating Budget – (2021 - \$26,796.)
11. The Landfill Authority directly employs a Manager, three full-time and two part-time staff to provide manpower for daily operations.

D. Cost Share

12. The Cost Share for the Landfill is determined by the Waste Management Agreement currently in effect. The Town and County contribute to the operation of the Landfill Authority on a pro-rated per capita basis. Fees collected by the Waste Management Authority are credited to the point of origin, such that the County receives 100% of any

revenue collected from commercial sources located in the County. Fees collected from commercial sources located outside the Town and County are used to offset the Authority's net operating cost. The Whitecourt Transfer Station collects recycling from both the Town and County. The collection and disposal of recycling materials is cost shared 50/50.

13. The Landfill Budget Summary 2019 – 2021 and Sub function budget reports for 2019 and 2020 actuals, and 2019-2021 budget has been attached at **Appendix 6: Landfill Budget Summary 2019-2021**.
14. A 20-year equipment replacement plan prepared by the Landfill Authority is attached at **Appendix 7: Landfill 20 Year Equipment Replacement Schedule**. **Appendix 8: Landfill 20 Year Capital and Reserve Plan for 2021** is also attached. All equipment and facilities are owned by the Town and County.

BY-LAW NO. 1064

A BY-LAW OF THE TOWN OF WHITECOURT, IN THE PROVINCE OF ALBERTA, AUTHORIZING THE ENTERING INTO OF AN AGREEMENT WITH THE MUNICIPAL DISTRICT OF WOODLANDS #15 FOR THE PROVISION OF SOLID WASTE MANAGEMENT SERVICES TO THE TOWN AND THE MUNICIPAL DISTRICT.

WHEREAS, Council deems it expedient and proper to enter into an agreement with the Municipal District of Woodlands #15 for the provision of solid waste management services to the Town and the Municipal District.

NOW THEREFORE, under the authority and subject to the provisions of the Municipal Government Act, being Chapter M-26 of the Revised Statutes of Alberta, 1980, and amendments thereto, the Municipal Council of the Town of Whitecourt, in the Province of Alberta, duly assembled, enacts as follows:

1. That the Mayor and Municipal Manager be authorized to execute, under the corporate seal of the Town, an agreement with the Municipal District of Woodlands #15 for the provision of solid waste management services to the Town and the Municipal District, attached to this By-Law and marked as Appendix "A."
2. That By-Laws 782 and 1043 are hereby rescinded.
3. That this By-Law shall take effect on the date of final passing thereof.

READ a first time this 13th day of June, 1994.

READ a second time this 13th day of June, 1994.

READ a third and final time by Unanimous Consent and finally passed this 13th day of June, 1994.

Mayor

Municipal Manager

THIS AGREEMENT MADE THIS 31st DAY OF October, 1994.

BETWEEN:

THE MUNICIPAL DISTRICT OF WOODLANDS #15
of the Province of Alberta
(hereinafter referred to as the "Municipal District")

OF THE FIRST PART

- and -

THE TOWN OF WHITECOURT
in the Province of Alberta
(hereinafter referred to as the "Town")

OF THE SECOND PART

WHEREAS, the Town and Improvement District #15, now succeeded by the Municipal District, entered into an agreement in 1989 to create a regional authority to provide solid waste management services to the Town and a portion of the Improvement District and the Town and the Municipal District now agree to expand the service area to include the entire Municipal District.

AND WHEREAS, the Town and the Municipal District wish to maintain an efficient and environmentally acceptable regional solid waste management and disposal system;

AND WHEREAS, the Town and the Municipal District wish to establish a joint committee pursuant to the provisions of Section 113 of the Municipal Government Act, RSA 1980, to act as the regional authority for a regional solid waste management and disposal system;

AND WHEREAS, the Town has enacted By-Law No. 1064, for the making of an agreement for the joint construction, ownership, maintenance, operation, and use of a regional solid waste disposal system;

AND WHEREAS, the Municipal District has enacted By-Law No. 06-94 for the making of an agreement for the joint construction, ownership, maintenance, operation, and use of a regional solid waste disposal system;

NOW THEREFORE, the Town and the Municipal District agree as follows:

1. The Town and the Municipal District (hereinafter referred to as the "Municipalities") agree to establish a joint authority to construct, maintain, control and manage a regional solid waste disposal system (hereinafter referred to as the "Regional Landfill").

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2. The name of the authority formed under Section 1 shall be the "Whitecourt Regional Solid Waste Management Authority," (hereinafter referred to as the "Authority").
 3. All real property and all other assets must be in the joint names of the Town and the Municipal District.
 4. The Council of the Town of Whitecourt (hereinafter referred to as the "Town Council"), at each annual organizational meeting held pursuant to Section 39 of the Municipal Government Act, shall appoint three Council and one administrative representative of the Town to the Authority and the three Council members shall have voting powers. The Council of the Municipal District of Woodlands (hereinafter referred to as the "Municipal District Council"), at each annual organizational meeting held pursuant to Section 39 of the Municipal Government Act, shall appoint two Council and one administrative representative of the Municipal District to the Authority and the two Council members shall have voting powers. These Council representatives of the municipalities (5 voting members) shall form the Board of the Authority (hereinafter referred to as the "Board"); the two administrative representatives shall be non-voting Authority members, in accordance with the following procedures:
 - a. An Authority member may be reappointed to serve for two or more terms.
 - b. The Town Council or the Municipal District Council may appoint an alternate Council member who will represent them in the absence of their regular member and the alternate shall be a voting member of the Board.
 - c. In the event of a vacancy occurring on the Board a replacement shall be appointed by the Town Council or the Municipal District Council within two (2) months of the occurrence.
 - d. The Board, through the Chairperson, shall report semi-annually on the annual budget. A written report shall be submitted to the Town and to the Municipal District in accordance with Section 6(b) herein.
 - e. The Authority may include other members on its Board in an advisory status which will not include voting rights.
 5. The voting members of the Authority shall elect annually from among the voting members, a chairperson and a vice-chairperson, who will be voting members of the Authority. Meetings of the Board shall be held not less than twice per year for the Authority to review progress reports on the

operation of the Regional Landfill. The date and place of the meeting shall be determined by the Board.

6. The Board shall develop, establish, and maintain policy, rules and regulations for the calling of meetings governing its proceedings and generally for the transaction of business which shall include the following:

a. Annually, on or before the first day of September, the Board shall submit to the Town and the Municipal District, for approval, a final budget of estimated expenditures and revenues for the coming calendar year, for all matters over which the Authority has jurisdiction, under the terms of this Agreement.

If final budget approval is not obtained from both parties, the matter will be referred to a joint meeting of the Town Council and the Municipal District Council to be resolved.

b. The Board shall, semi-annually, submit to the Town and the Municipal District invoices for payment for services provided in the preceding six months as follows:

- i. January 1 to June 30 - Invoice to be submitted effective June 30.
- ii. July 1 to December 31 - Invoice to be submitted effective December 31.

c. The Municipalities shall contribute to the deficit cost of operating the Regional Landfill on a pro-rated per capita basis, calculated on the current population of the Town and the current population of the Municipal District.

d. In the year that the net operating cost of the Regional Landfill exceeds Two Hundred Fifty Thousand Dollars (\$250,000.00) per annum, this agreement shall be renegotiated.

e. Should refuse be accepted from a third party (hereinafter referred to as a "User") by the Authority, the cost to the User shall be determined by the Authority.

f. The Board shall, subject to the requirements of Section 4, hold as many meetings as are considered necessary to adequately deal with the function of the Authority.

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- g. Minutes shall be taken of all meetings and copies of these minutes shall be filed with the Municipal Secretary for the Town and the Municipal Administrator of the Municipal District, within two (2) weeks of the date of the meeting.
 - h. A minimum attendance of three out of five voting members are required at meetings to constitute a quorum with at least one member from each Municipality present at the meetings.
 - i. A simple majority will be required in all votes at meetings.
- 7. The Authority shall construct, maintain, control, and manage the Regional Landfill and may enter into agreements with other parties for the construction, maintenance, control, and management of the system or any portion thereof.
 - 8. The Authority shall enter into an agreement with the Town to provide administrative services and to receive, disburse and account for the funds of the Authority.
 - 9. The Authority may enter into agreements with the Government of the Province of Alberta or any of its agencies and/or private industry for capital or operational assistance.
 - 10. The Authority shall have the responsibility to set and establish fees and/or charges to individuals and/or companies for the acceptance or refuse at the Regional Landfill.
 - 11. All capital and operating expenses to construct, maintain, operate and manage the Regional Landfill in excess of any assistance provided by the Province of Alberta shall be provided for by the parties to this Agreement on the same basis as the operating deficit.
 - 12. This agreement is binding upon the Municipalities for a period ending December 31, 2001 and starting from the date of this agreement. Following the expiry of this period, the agreement shall continue in force except that the Town or the Municipal District may terminate their participation in the agreement by either of the parties hereto giving notice in writing to the other party one (1) year in advance of the effective withdrawal date, of its intention to withdraw from the agreement.
 - 13. Upon notice of withdrawal by either the Town or the Municipal District from this agreement as set out in Section 12, the chairperson shall convene a meeting of the Authority within thirty (30) days of receipt of the notice for the purpose of effecting the withdrawal.

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14. In the event of a withdrawal by either party, the assets of the Authority shall be shared between the parties in proportion to the population served by the Authority in the Town and the Municipal District, the population figures being based on the most current census information.

For the purpose of this agreement, the boundaries of the area for population shall be:

- a. For the Town - the corporate limits of the Town of Whitecourt.
 - b. For the Municipal District - the corporate limits of The Municipal District of Woodlands #15.
15. The Authority shall arrange for all work associated with capital construction of the Regional Landfill, the transfer stations, and all other ancillary works necessary. Upon completion of these facilities the organizational, financial, and administrative control of the facilities shall be as follows:
- a. The Regional Landfill - responsibility of the Whitecourt Regional Waste Management Authority.
 - b. The Town of Whitecourt garbage collection and transportation of solids, presently under private contract, shall continue to be the responsibility of the Town.
 - c. Any rural transfer stations will be the responsibility of the Municipal District, including transportation of solids to the Regional Landfill.
 - d. The Authority will be responsible for the operation of the transfer system in the Town and transportation of solids to the Regional Landfill.
 - e. The Authority shall, in addition, administer all design and construction related aspects of works, constructed under contract with the Authority during their warranty periods.
16. The Board shall arrange for any legal registrations required by both Federal and Provincial legislation in order that the Authority may undertake the requirements of this agreement.
17. This agreement may be amended by mutual written consent of all parties. No other terms, representations or warranties are to be inferred or implied herein.

18. For purposes of giving written notice under this agreement, the mailing addresses are as follows:

THE MUNICIPAL DISTRICT OF WOODLANDS #15
Room 201, Provincial Building
WHITECOURT, Alberta
T7S 1N2

and in the case of the Town:

TOWN OF WHITECOURT
Box 509
WHITECOURT, Alberta
T7S 1N6

19. All covenants, conditions, and provisions contained in this agreement shall be severable so that, should any covenant, condition, or provision herein contained be declared invalid or unenforceable by a Court of Law having jurisdiction to do so, the remaining covenants, conditions, and provisions shall not terminate thereby and shall remain in full force and effect.
20. This agreement shall inure to the benefit of and be binding upon the parties hereto and except as hereinafter otherwise provided, upon their executors, administrators, successors, and approved assigns, if any.
21. This agreement constitutes the entire agreement between the parties hereto with respect to the subject matter hereof and supersedes all previous negotiations and documents relating hereto.
22. The Authority shall indemnify and hold harmless the Municipal District and the Town, their employees and agents, from any and all claims, demands, actions, costs, and suits, whatsoever, that may arise directly or indirectly out of any act or omission in the Authority, its servants, agents, or employees in the performance of the terms of this agreement.
23. The Municipal District and the Town shall not be liable nor responsible for any bodily or personal injury or property damage, including any damage to the Authority or equipment, howsoever caused and of any nature whatsoever, that may be suffered or sustained by the Authority, its servants, agents, or employees in the performance or purported performance of the terms of this agreement.

24. The Authority will maintain motor vehicle liability insurance and comprehensive general liability insurance with an insurer licensed in Alberta and provide proof thereof by delivering certified copies of such policy or policies, or a certificate in lieu thereof, to the Municipalities upon request. Such coverage to consist of at least the following:

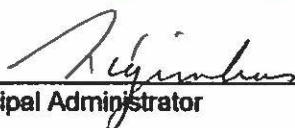
- a. Two Million Dollars (\$2,000,000.00) per occurrence for loss or damage from bodily injury to, or death of, any one person.
- b. One Million Dollars (\$1,000,000.00) per occurrence for any property damage.
- c. Such further and additional insurance as the Town and the Municipal District shall deem necessary to adequately keep and save harmless the Town and the Municipal District against any and all claims arising out of the operation of the Authority.

IN WITNESS WHEREOF the parties hereto affixed their signatures on the day and year first above written.

THE MUNICIPAL DISTRICT OF WOODLANDS #15

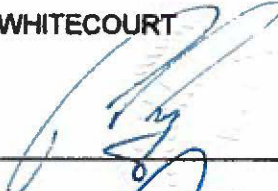


Reeve




Municipal Administrator

TOWN OF WHITECOURT



Mayor



Municipal Manager

THIS AGREEMENT MADE THIS 11th DAY OF January, 1996.

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BETWEEN:

THE MUNICIPAL DISTRICT OF WOODLANDS #15
of the Province of Alberta
(hereinafter referred to as the "Municipal District")

OF THE FIRST PART

- and -

THE TOWN OF WHITECOURT
in the Province of Alberta
(hereinafter referred to as the "Town")

OF THE SECOND PART

WHEREAS, the Municipal District and the Town entered into an agreement on the 31st day of October, 1994 for the provision of solid waste management services to the Municipal District and the Town.

AND WHEREAS, the service area of the agreement area has changed since the signing of the original agreement.

NOW THEREFORE, the Municipal District and the Town agree as follows:

- 1. That Clause 6(c) of the agreement shall be deleted and replaced with the following clause:

The Municipalities shall contribute to the deficit cost of operating the Regional Landfill on a pro-rated basis, calculated on the current population of the Town and the current population of the Municipal District, excepting temporarily the area surrounding Fort Assiniboine, as shown on Schedule "A" (attached), which will be included when that area begins hauling waste to the Regional Sanitary Landfill.

IN WITNESS WHEREOF the parties hereto affix their signatures on the day and year first above written.

MUNICIPAL DISTRICT OF WOODLANDS #15

*Original Agreement
attached to January
8/96 Minutes.*

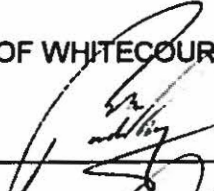


Reeve



Municipal Administrator

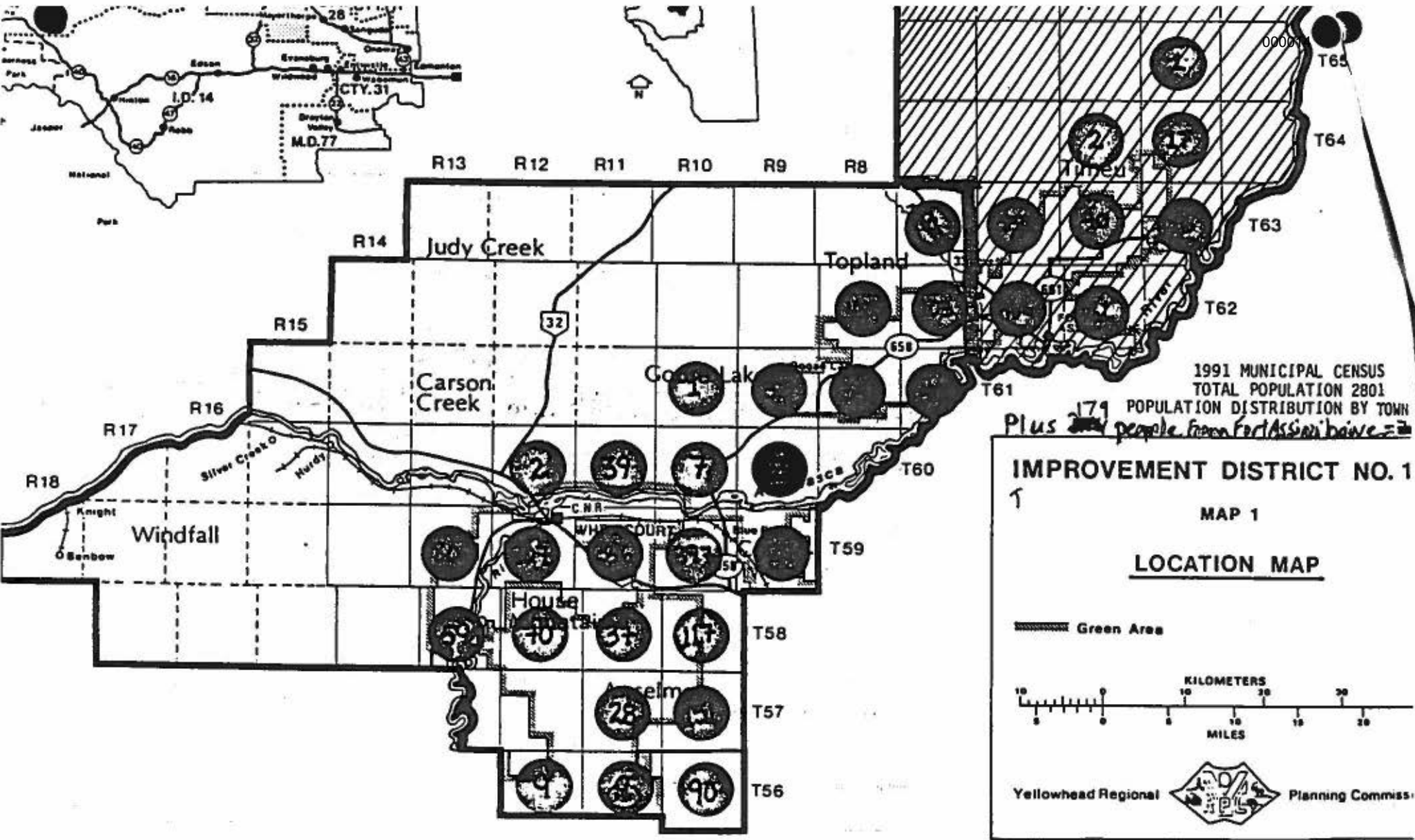
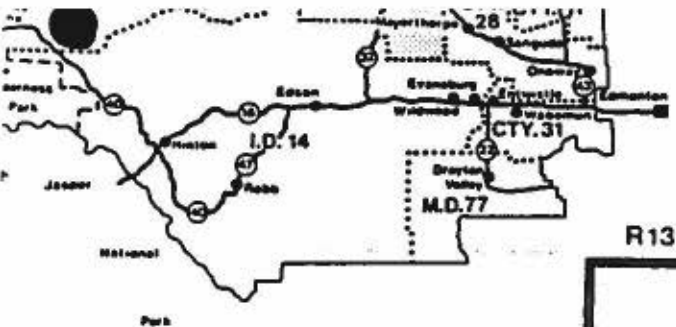
TOWN OF WHITECOURT



Mayor



Town Manager



1991 MUNICIPAL CENSUS
TOTAL POPULATION 2801
Plus 179 people from Fort Assiniboine = 300

IMPROVEMENT DISTRICT NO. 1
MAP 1
LOCATION MAP

Green Area

KILOMETERS
0 10 20 30
MILES
0 5 10 15 20

Yellowhead Regional Planning Commission

NOV 23/92 ON THIS MAP TOWNSHIP 62 R 6 ~~POPULATION~~
is a combination of 179 people in the MA
297 people outside

SCHEDULE "A"

MINUTES OF THE REGULAR MEETING OF COUNCIL
of the Town of Whitecourt
held on Monday, January 8, 1996

- Present: Mayor VanderBurg, Councillors Davidson, Govenlock, Harke, Kenney, McAree, and Strebchuk; Town Manager Winger and Director of Administration Bradford.
- Call to Order: The meeting was called to order at 7:00 p.m. Mayor VanderBurg presiding.
- Amendments to the Agenda: 96-001 Moved by Councillor Harke
- That the agenda be adopted as amended by adding the following items:
1. Letter from K. Manweiler regarding Snow Removal on Walking Paths;
 2. Letter from Town of Kamiyubetsu re 1996 Visit (Information Item); and
 3. Selection of architect for Library expansion.
- CARRIED UNANIMOUSLY.
- Minutes - Public Hearing held December 18, 1995: 96-002 Moved by Councillor Govenlock
- That the Minutes of the Public Hearing, held December 18, 1995, be adopted as presented.
- CARRIED.
- Minutes - Regular Meeting of Council held December 18, 1995: 96-003 Moved by Councillor Harke
- That the Minutes of the Regular Meeting of Council held December 18, 1995, be adopted as amended by deleting the second paragraph of the preamble to Motion No. 95-724 and replacing it with the following:
- It was noted that the proposed budget did not reflect an increase from the Town and that the budget shows a \$1,000 surplus prior to any consideration for wage increases.
- CARRIED.
- Community Services: The Director of Community Services was present and addressed Council regarding the following items.
- i. By-law No. 1137 - being a by-law to regulate and control the operation of Off Highway Vehicles:
- Councillor Davidson arrived for the meeting at 7:07 p.m.
- The Director reviewed the proposed by-law, noting several sections, including a provision for the impoundment of Off Highway Vehicles and requirements for liability insurance.
- Council reviewed the proposed by-law and suggested several changes.
- 96-004 Moved by Councillor Davidson
- That By-law No. 1137 be deferred to the next Regular Meeting of Council.
- CARRIED.
- ii. FCSS Budget Surplus: The Director advised that the projected deficit for the FCSS budget looks to be approximately \$20,000 less than anticipated and that the Community Services Board recommends that \$1,400 of the unspent funds be used to fund the liability insurance for the lay counselling program. It was noted that the current insurance policy expires on January 16, 1996.
- 96-005 Moved by Councillor Harke
- That Council authorize the expenditure of \$1,400 for the liability insurance for the lay counselling program from the 1996 FCSS budget.
- CARRIED.
- iii. Tree Canada Foundation Grant: Council reviewed a memo from the Director of Community Services regarding the making of an application to the Tree Canada Foundation for a grant to purchase trees for the community.

96-006 Moved by Councillor Strebchuk

That the Town submit an application to the Tree Canada Foundation for a grant of \$3,440 for the purchase of trees for planting in the community, as recommended by the Community Services Board in a memo dated January 5, 1996.

- CARRIED.

Accounts:

96-007 Moved by Councillor McAree

That Part "A" of the attached list of accounts, dated January 8, 1996, totalling \$717,510.40, and appended hereto as Appendix "A" be approved.

-CARRIED.

Councillor McAree declared a possible conflict of interest as he is employed by Associated Ambulance and vacated the Council Chambers at 8:02 p.m.

Councillor Davidson declared a possible conflict of interest as he is an agent for The Mutual Group and vacated the Council Chambers at 8:02 p.m.

96-008 Moved by Mayor VanderBurg

That Part "B" of the attached list of accounts, dated January 8, 1996, totalling \$1,013,877.71, and appended hereto as Appendix "A" be approved.

-CARRIED.

Councillors Davidson and McAree returned to the Council Chambers at 8:03 p.m.

Financial Summary:

96-009 Moved by Councillor Govenlock

That the Financial Summary for the month ended November 30, 1995 be accepted as information.

- CARRIED.

Statement of Revenue and Expenditures:

96-010 Moved by Mayor VanderBurg

That the Statement of Revenue and Expenditures as at November 30, 1995 be accepted as information.

- CARRIED.

Land Use By-law Amendment:

Councillor Kenney declared a possible conflict of interest as his firm represents one of the parties making the application to amend the Land Use By-law and vacated the Council Chambers at 8:07 p.m.

Council reviewed a memo from the Director of Planning and Development regarding an application to rezone Part of NE 35-59-12-W5th, west of Island No. 5 and north of Road Plan 822-1110 from Urban Reserve (U-R) to Direct Control (D-C).

96-011 Moved by Councillor Strebchuk

That a Public Hearing be held on February 12, 1996 at 7:00 p.m. for the proposed Land Use By-law amendment to rezone Part of NE 35-59-12-W5th, west of Island No. 5 and north of Road Plan 822-1110 from Urban Reserve (U-R) to Direct Control (D-C).

- CARRIED.

Councillor Kenney returned to the Council Chambers at 8:08 p.m.

Regional Solid Waste Management Authority:

Council reviewed a memo from the Town Manager regarding a meeting that was held with representatives of the MD of Woodlands regarding the Whitecourt Regional Solid Waste Management Authority.

It was noted that the MD has requested postponement of the inclusion of Fort Assiniboine in the cost sharing of the regional landfill until the landfill at Fort Assiniboine is closed.

The MD had also requested that a test be conducted to see if the tonnage generated by the Town and the MD matches the current cost sharing ratio which is based on population.

It was also noted that the Town would conduct fire inspections in the MD for a charge of \$40 per hour plus travel at 30¢/km and meals at Town rates.

96-012 Moved by Councillor Harke

That Council accept the recommendations of the Joint Issues Committee, as contained in a memo from the Town Manager, and:

1. Exclude the Fort Assiniboine area from the cost sharing ratio for the regional landfill authority until such time as the Fort Assiniboine landfill is closed;
2. Reject the request to test whether the tonnage generated by MD residents and Town residents is the same as the current cost sharing formula; and
3. Offer to conduct fire inspections in the MD for \$40 per hour plus travel at 30¢/km and meals at Town rates.

- CARRIED.

96-013 Moved by Councillor Kenney

That Council authorize the entering into of an agreement between the Town and the Municipal District of Woodlands #15 to amend the agreement for the provision of solid waste management services, dated October 31, 1994, as attached to and forming a part of these Minutes.

- CARRIED.

Appointment of Auditor:

96-014 Moved by Mayor VanderBurg

That the firm of Ferguson Horne Chartered Accountants be appointed as the Town's auditors for 1996, as recommended by the Town Manager in a memo dated January 5, 1996.

- CARRIED.

By-law No. 1133:

Being a by-law to amend Traffic By-law No. 760.

96-015 Moved by Councillor Strebchuk

That By-law No. 1133 be read a first time.

- CARRIED.

96-016 Moved by Councillor Davidson

That By-law No. 1133 be read a second time.

- CARRIED.

96-017 Moved by Councillor McAree

That Unanimous Consent be granted for third and final reading of By-law No. 1133.

- CARRIED UNANIMOUSLY.

96-018 Moved by Councillor Kenney

That By-law No. 1133 be read a third and final time.

- CARRIED.

The meeting was recessed at 8:20 p.m.

The meeting reconvened at 8:27 p.m.

By-law No. 1134:

Being a by-law to impose off-site levies on vacant residential lands within Plan 952-3038:

96-019 Moved by Councillor Strebchuk

That By-law No. 1134 be read a first time.

- CARRIED.

96-020 Moved by Councillor McAree

That By-law No. 1134 be read a second time.

- CARRIED.

96-021 Moved by Councillor Kenney

That Unanimous Consent be granted for third and final reading of By-law No. 1134.

- CARRIED UNANIMOUSLY.

96-022 Moved by Councillor Davidson

That By-law No. 1134 be read a third and final time.

- CARRIED.

By-law No. 1135:

Being a by-law authorizing interim municipal expenditures pending approval of the 1996 annual budget.

96-023 Moved by Councillor Davidson

That By-law No. 1135 be read a first time.

- CARRIED.

96-024 Moved by Councillor McAree

That By-law No. 1135 be read a second time.

- CARRIED.

96-025 Moved by Councillor Strebchuk
That Unanimous Consent be granted for third and final reading of By-law No. 1135.
- CARRIED UNANIMOUSLY.

96-026 Moved by Councillor Harke
That By-law No. 1135 be read a third and final time.
- CARRIED.

By-law No. 1136: Being a by-law to authorize the Town of Whitecourt to borrow money to meet current operating expenditures and obligations.

96-027 Moved by Councillor McAree
That By-law No. 1136 be read a first time.
- CARRIED.

96-028 Moved by Councillor Strebchuk
That By-law No. 1136 be read a second time.
- CARRIED.

96-029 Moved by Councillor Davidson
That Unanimous Consent be granted for third and final reading of By-law No. 1136.
- CARRIED UNANIMOUSLY.

96-030 Moved by Councillor Kenney
That By-law No. 1136 be read a third and final time.
- CARRIED.

Snow Removal on Walking Paths: Council reviewed a letter from Karen Manweiler regarding snow removal on the Town's trail system, specifically the trail along Highway 43. She indicated that she is not satisfied with the current level of snow removal and requested that some improvements be made.

The Town Manager advised that the Town is continuing to attempt to find a contractor to do the snow removal from the trails. He noted that the snow removal policy will be reviewed to determine a priority for the walkways in relation to other snow removal considerations.

96-031 Moved by Mayor VanderBurg
That a letter be sent to Karen Manweiler to advise her of the steps being taken to address the snow removal on the Town's trail system.
- CARRIED.

Library Expansion: Councillor Harke advised Council that the four proposals received for the library expansion/renovation project had been reviewed.

He noted that Bearden Engineering had met all the terms of reference, had experience with this type of project, and had quoted the lowest price.

96-032 Moved by Councillor Harke
That the Town engage Bearden Engineering for the library expansion/renovation project subject to reference checks.
- CARRIED.

Items of Information: 96-033 Moved by Councillor McAree
That the following items be accepted as information:

1. FCM Communiqué - FCM Meeting with Transport Minister Brings Results;
2. FCM - Request for Resolutions;
3. FCM Annual Conference - May 31 - June 3, 1996;
4. Building Permit Report - December 1995;
5. Alberta Transportation - Pavement Grooves - trial section;
6. Whitecourt & District Heritage Society - Caxton Street Water Line Extension;
7. Whitecourt & District Heritage Society - December 1995 Newsletter;
8. Tire Recycling Management Board - Scrap Tire Processing in Alberta;
9. Minutes - Municipal Planning Commission held November 30, 1995;
10. Minutes - Municipal Planning Commission held December 13, 1995;
11. Letter from Town of Kamiyubetsu re 1996 Visit.

- CARRIED.

96-034 Moved by Councillor Strebchuk
That the Regular Meeting of Council be recessed and Council go into Committee of the Whole Meeting. Time 8:45 p.m.
-CARRIED.

96-035 Moved by Councillor Strebchuk

That Council revert to Regular Meeting. Time 9:45 p.m.

-CARRIED.

96-036 Moved by Councillor Davidson

That the Regular Meeting of Council be adjourned. Time 9:46 p.m.

-CARRIED.

Mayor

Town Manager

#6

**Town of Whitecourt
Accounts for Payment
January 8, 1996**

APPENDIX "A"

PART A	<u>Cheque No.</u>	<u>Name</u>	<u>Amount</u>
	45742	Cancelled Cheque	(20.28)
	45737-45761	Quick Cheques	25,281.96
	45762-45780	Quick Cheques	214,819.71
	45783-45813	Quick Cheques	240,689.97
	45814-45933	Account Cheques	<u>236,739.04</u>
		Total Part A	<u>717,510.40</u>
PART B			
	45767	Associated Ambulance	5,000.00
	45781-45782	M.T.C. Mortgage	1,000,000.00
	45797	Mutual Life	8,044.55
	45798	Mutual Life	<u>833.16</u>
		Total Part B	<u>1,013,877.71</u>
		 Total Part A and B	 \$ <u>1,731,388.11</u>

THIS AGREEMENT MADE THIS 11th DAY OF January, 1996.

BETWEEN:

THE MUNICIPAL DISTRICT OF WOODLANDS #15
of the Province of Alberta
(hereinafter referred to as the "Municipal District")

OF THE FIRST PART

- and -

THE TOWN OF WHITECOURT
in the Province of Alberta
(hereinafter referred to as the "Town")

OF THE SECOND PART

WHEREAS, the Municipal District and the Town entered into an agreement on the 31st day of October, 1994 for the provision of solid waste management services to the Municipal District and the Town.

AND WHEREAS, the service area of the agreement area has changed since the signing of the original agreement.

NOW THEREFORE, the Municipal District and the Town agree as follows:

- 1. That Clause 6(c) of the agreement shall be deleted and replaced with the following clause:

The Municipalities shall contribute to the deficit cost of operating the Regional Landfill on a pro-rated basis, calculated on the current population of the Town and the current population of the Municipal District, excepting temporarily the area surrounding Fort Assiniboine, as shown on Schedule "A" (attached), which will be included when that area begins hauling waste to the Regional Sanitary Landfill.

IN WITNESS WHEREOF the parties hereto affix their signatures on the day and year first above written.

MUNICIPAL DISTRICT OF WOODLANDS #15

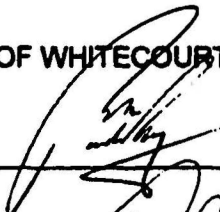


Reeve



Municipal Administrator

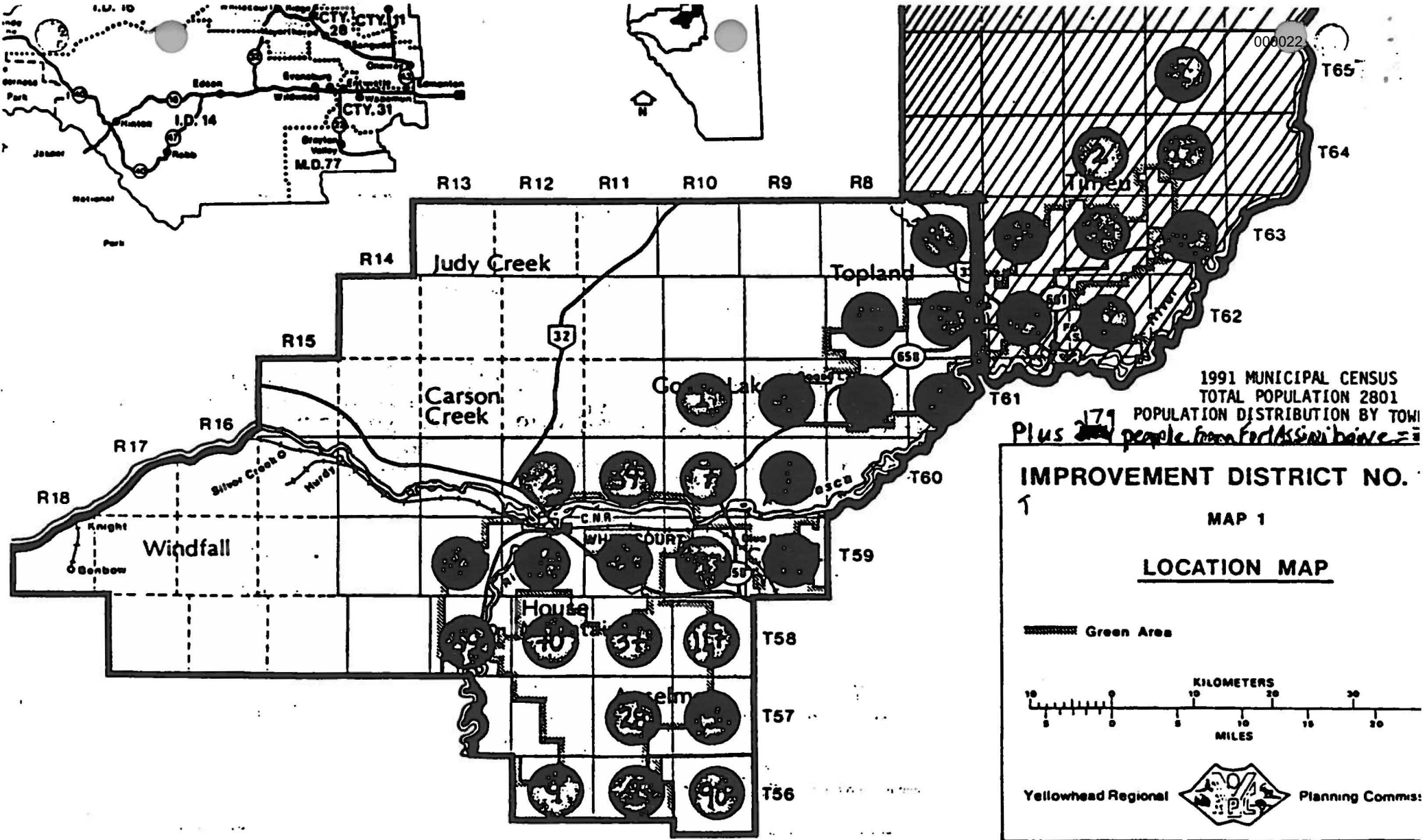
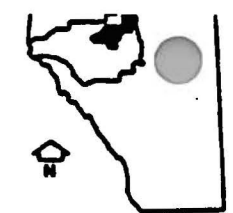
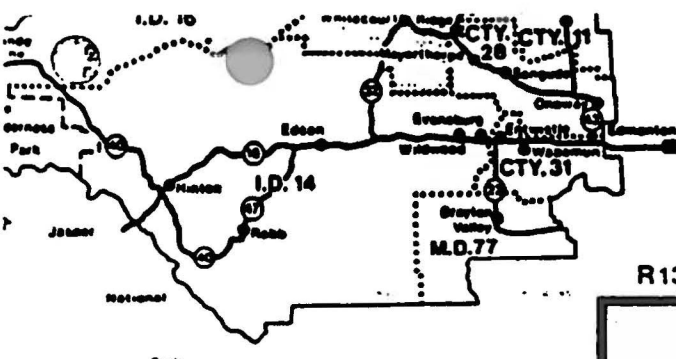
TOWN OF WHITECOURT



Mayor



Town Manager



NOV 23/92 IN this MAP Township 62 R 6 ~~the~~ popl is a combination of 179 people in the MI 287 people outside

SCHEDULE "A"

BYLAW NO. 1167

OF THE TOWN OF WHITECOURT
PROVINCE OF ALBERTATO ENTER INTO AN AMENDING AGREEMENT WITH THE
MUNICIPAL DISTRICT OF WOODLANDS #15 FOR THE
PROVISION OF SOLID WASTE MANAGEMENT SERVICES.

WHEREAS, Council deems it expedient and proper to enter into an agreement with the Municipal District of Woodlands #15 to amend the joint solid waste management services agreement;

AND WHEREAS, Council entered into an agreement with the Municipal District of Woodlands #15 by way of Bylaw No. 1064 to provide waste management services to the entire Municipal District and the Town;

AND WHEREAS, Council amended the aforementioned agreement by way of Resolution 96-013 to exclude the area of Ft. Assiniboine from the agreement area.

NOW THEREFORE, under the authority and subject to the provisions of the Municipal Government Act, being Chapter M-26.1 of the Statutes of Alberta, 1994, and amendments thereto, the Municipal Council of the Town of Whitecourt, in the Province of Alberta, duly assembled, enacts as follows:

1. That the Mayor and Town Manager be authorized to execute, under the corporate seal of the Town, an agreement with the Municipal District of Woodlands #15 for the provision of solid waste management services to the Town and the entire Municipal District, attached to this Bylaw as Appendix "A".
2. That this Bylaw shall take effect upon the date of final passing thereof.

READ a first time this 13th day of January, 1997.

READ a second time this 13th day of January, 1997.

READ a third and final time and finally passed this 13th day of January, 1997.



Mayor

Town Manager

THIS AGREEMENT MADE this *22nd* day of *August*, 1997.

Below 1167
000024
Appendix "A"

BETWEEN:

THE MUNICIPAL DISTRICT OF WOODLANDS #15
in the Province of Alberta
(referred to as the "MD")

OF THE FIRST PART

- and -

THE TOWN OF WHITECOURT
in the Province of Alberta
(referred to as the "Town")

OF THE SECOND PART

WHEREAS, the MD and the Town entered into an agreement on the 31st day of October, 1994 for the provision of solid waste management services to the MD and the Town;

AND WHEREAS, the MD and the Town entered into an amending agreement on the 11th day of January, 1996 to exclude the Ft. Assiniboine area from the agreement area;

AND WHEREAS, the Ft. Assiniboine area now needs to be included in the agreement area, effective June 1, 1997.

NOW THEREFORE, the MD and the Town agree as follows:

1. That Clause 6(c) of the agreement, as amended, shall be deleted and replaced with the following clause:


"The municipalities shall contribute to the deficit cost of operating the Regional Landfill on a pro-rated per capita basis, calculated on the current population of the Town and the current population of the Municipal District.

IN WITNESS WHEREOF the parties hereto affix their signatures on the day and year first above written.

MUNICIPAL DISTRICT OF WOODLANDS #15



Reeve



Municipal Administrator

TOWN OF WHITECOURT


Mayor



Town Manager



April 26, 2021

Town of Whitecourt
5004 - 52 Avenue
Whitecourt, Alberta
T7S 1N6

Attention: Judy Barney, Director of Corporate Services

Dear Judy:

RE: 2020 MANAGEMENT LETTER

We recently completed our audit of the consolidated financial statements of the Town of Whitecourt (the "Town") for the year ended December 31, 2020. Our examination was made in accordance with Canadian generally accepted auditing standards and accordingly included a review of a number of the systems of operating and financial controls and such tests and procedures, as we considered necessary in the circumstances. The objective of our audit was to obtain reasonable assurance that the consolidated financial statements are free of material misstatement. Our audit was not designed for the sole purpose of identifying matters to communicate. Accordingly, an audit would not necessarily identify all such matters that may be of interest to management in discharging its responsibilities. Therefore, it is inappropriate to conclude that no such matters exist. However, the following matters are presented for your consideration.

Regional Solid Waste Management Authority

The Town provides management and administration services to the Regional Solid Waste Management Authority (the "Authority"). While we are not the auditors of the Authority, we do see some of the Authority's activity in relation to our audit of the Town.

As we have noted in the past, best practices would include the Authority having its own audited financial statements, accounting records and operating bank statement. Currently all of the Authority's accounting records and banking activity are included in the Town's records. Since the Authority has two members (Town of Whitecourt and Woodlands County) we believe a separation of accounting and banking records would lead to more effective and transparent reporting.

Asset Retirement Obligations

Effective for the Town's 2023 fiscal year (with comparative figures for fiscal 2022), a new Public Sector Accounting Standard will be coming into effect, *PS3280 Asset Retirement Obligations*. Basically, this standard will set forth requirements for Municipalities to assess and record liabilities for the future retirement (very broad scope – decommissioning, demolition, decontaminating, asbestos abatement, ongoing environmental monitoring, etc.) of existing tangible capital assets. As this would apply to legally



enforceable future obligations / liabilities, this will likely require finance personnel consulting not only with engineers (internal and external), but also with lawyer(s) and thus will not be an insignificant project.

We understand the Town has not yet begun this assessment process, which is common with our Municipal clients at this point in time. We recommend the Town begin this process as soon as possible in 2021. We have provided administration with relevant publications.

Follow up on Prior Year Management Letter

We are pleased to report that all other issues noted in our prior year management letter have been adequately addressed by management in 2020. We found no issues regarding the timely preparation of bank reconciliations as was identified during the fiscal year 2019 audit.

This communication is prepared solely for the information of management and is not intended for any other purpose.

Yours very truly,

METRIX GROUP LLP



Curtis Friesen CPA, CA
Partner

CDF/gcs

cc: Peter Smyl, Chief Administrative Officer

**2021 - Budget - Working Copy
Summary Sheet**

Program 43 - Landfill Authority

		2019	2020	2021
		Budget	Budget	Budget
Revenue				
General Administration	1-43-04	124,000	22,000	31,000
Landfill Operation	1-43-05	2,001,735	2,052,496	2,092,606
Transfer Station	1-43-06	2,000	1,000	1,000
Fiscal	1-43-08			-
Capital	5-43-99	1,129,500	982,688	1,192,903
Total Revenue		\$ 3,257,235	\$ 3,058,184	\$ 3,317,509
Expenditures				
General Administration	2-43-04	753,701	648,255	658,022
Landfill Operation	2-43-05	839,429	916,737	972,361
Transfer Station	2-43-06	427,253	403,152	386,871
Fiscal	2-43-08	107,352	107,352	107,352
Capital	6-43-99	1,129,500	982,688	1,192,903
Total Expenditures		\$ 3,257,235	\$ 3,058,184	\$ 3,317,509
Net Gain/Loss from Operations		\$ -	\$ -	\$ -

2021 - Budget - Working Copy Summary Sheet						2021 - Budget - Working Copy Revenue Detail						2021 - Budget - Working Copy Expenses Detail					
Function Sub Program		Landfill Authority Transfer Station				Function Sub Program		Landfill Authority Transfer Station				Function Sub Program		Landfill Authority Transfer Station			
		2019 Budget	2019 Actual	2020 Budget	30-Sep 2020 Actual	2021 Budget	1-43-06						2-43-06				
		Account				Account	Narrative and Detail	Detail Amount	Total	Account Number		Detail Amount	Total				
Revenues																	
Solid Waste Fees		415	-	-	-	-				121	Wages	113,290	113,290				
Salvage and Other		590	2,000	1,204	1,000	15	1,000			122	Wages - Overtime	1,500	1,500				
Transfer from Local Govt		850	-	-	-	-	-			135	Benefits	29,231	29,231				
Transfer from Reserves		920	-	-	-	-	-			215	Freight	-	-				
							415 Solid Waste Fees			217	Telephone	1,400	1,400				
										221	Advertising	-	-				
Total Revenue		\$ 2,000	\$ 1,204	\$ 1,000	\$ 15	\$ 1,000											
2-43-06																	
Expenditures																	
Wages		121	109,601	101,433	111,750	75,809	113,290			251	Contract - DBS, Recycle Logic GFL Recycling Prog (Weekly collection - 350 tonnes)	32,000	222,000				
Wages - Overtime		122	1,900	1,176	1,900	70	1,500			252	Building Maintenance	5,000	5,000				
Benefits		135	25,870	28,164	28,902	19,186	29,231			253	Equipment Maintenance	1,200	1,200				
Freight		215	-	39	-	-	-			519	Materials	3,500	3,500				
Telephone		217	1,400	1,244	1,400	881	1,400			524	Consumable Tools	500	500				
Advertising		221	-	-	-	-	-			531	Clothing	1,000	1,000				
Purchased Maintenance		251	272,282	197,432	242,000	119,628	222,000			534	Gravel	1,500	1,500				
Building Maintenance		252	4,000	3,044	4,000	672	5,000			540	Utilities - Power	2,800	2,800				
Equipment Maintenance		253	-	820	1,000	1,200	-			541	Utilities - Gas	750	750				
Equipment Rental		263	-	-	-	-	-			764	Transfer to Reserves	500	500				
Materials		519	3,500	1,332	3,500	1,363	3,500			960	Equipment Charges	2,700	2,700				
Consumable Tools		524	200	-	500	500	500										
Clothing		531	700	15	700	12	1,000										
Gravel		534	1,000	-	1,000	1,500	1,500										
Utilities - Power		540	2,200	2,651	2,200	1,993	2,800										
Utilities - Gas		541	1,100	825	1,100	750	750										
Transfer to Reserve		764	500	500	500	500	500										
Equipment Charges		960	3,000	4,668	2,700	3,911	2,700										
Total Expenditures		427,253	343,363	403,152	223,525	386,871											
Net Gain/Loss		(425,253)	(342,159)	(402,152)	(223,510)	(385,871)											
								Total Revenue				386,871		- 386,871			

Summary of Cost Allocations

Guiding Principle:

The current agreement between the Town of Whitecourt and Woodlands County is based upon a "per capita cost share of the net operating cost" for the landfill. The cost is net of fees, charges and cost recovery.

Fees collected for commercial - outside town or county are used to offset the net operating cost

Fee collected for commercial usage - town or county are credited to the point of origin either town or county

Calculation:

To determine net operating loss, Revenue from all Sources except Town and County, is summarized

General Administration	\$	31,000
Landfill Operation	\$	401,000
Transfer Station	\$	1,000
Fiscal	\$	-
Capital	\$	1,192,903
Total Revenue	\$	1,625,903

Total cost from all sources

General Administration	\$	658,022
Landfill Operation	\$	972,361
Transfer Station	\$	386,871
Fiscal	\$	107,352
Capital	\$	1,192,903
Total Cost	\$	3,317,509

Net Loss = Revenue - Cost		
Net Loss = Revenue - Cost	\$	(1,691,606)

Town and County cost share Transfer Station Recycling 50/50		
Net Loss less Recycling =	\$	(1,501,606)

Deficit shared based upon population		
Town	10,204	68.220%
County	<u>4,754</u>	<u>31.780%</u>
Total	14,958	100.000%

Cost Sharing:

Town Cost Share =	Net Loss x per capita share	
	\$	(1,024,395.61)
Plus 50% of Transfer Station Recycling	\$	<u>(95,000.00)</u>
Total Town Cost Share =	\$	(1,119,395.61)

County Cost Share =	Net Loss x per capita share	
	\$	(477,210.39)
Plus 50% of Transfer Station Recycling	\$	<u>(95,000.00)</u>
Total County Cost Share =	\$	(572,210.39)
County Credit for Commercial	\$	240,000.00
Net County Share	\$	(332,210.39)

**Whitecourt Regional Landfill Authority
20 Year Capital and Reserve Plan
for the 2021 Budget**

Unit #	Description	Replace ment interval	Replacem ent Value	Salvage Value	Reserve Amount	Replace ment Year	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040			
Equipment Replacement Schedule																														
Unit # 1	Cat	10	\$ 365,000	\$ 75,000	\$290,000	2013				290,000									290,000											
Unit # 2	Packer	10	\$ 675,000	\$ 50,000	\$625,000	2017								625,000										625,000						
Unit # 3	Backhoe	10	\$ 160,000	\$ 20,000	\$140,000	2019									140,000										140,000					
Unit # 4	1/2 Ton Truck	10	\$ 47,500	\$ 2,500	\$ 45,000	2019		45,000										45,000												
Unit # 5	1 Ton Truck	10	\$ 45,000	\$ 3,000	\$ 42,000	2023				42,000										42,000										
Unit # 6	1/2 Ton 4x4 Truck	10	\$ 37,000	\$ 3,500	\$ 33,500	2018								33,500											33,500					
Unit # 7	Used Tandem	7	\$ 25,000	\$ 3,500	\$ 21,500	2025						21,500								21,500										
	Tractor Mower	10	\$ 47,000	\$ 10,000	\$ 37,000	2019									37,000									37,000						
	Com Mower Arm	10	\$ 8,000	\$ -	\$ 8,000	2020	-	8,000									-	8,000									-			
	Large Sea Can 40' x 2	20	\$ 9,500	\$ -	\$ 9,500	2021		9,500																						
Total Yearly Equipment Replacement Cost							-	62,500	-	332,000	-	21,500	-	625,000	33,500	177,000	-	53,000	21,500	332,000	-	-	-	662,000	33,500	140,000	-			
Total Reserve Contribution							123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500	123,500
Reserve Balance							109,880	233,380	294,380	417,880	209,380	332,880	434,880	558,380	56,880	146,880	93,380	216,880	287,380	389,380	180,880	304,380	427,880	551,380	12,880	102,880	86,380			
Withdrawals							-	62,500	-	332,000	-	21,500	-	625,000	33,500	177,000	-	53,000	21,500	332,000	-	-	-	662,000	33,500	140,000	-			
Resale																														
erve Transfers																														
Net Reserve After Replacement							233,380	294,380	417,880	209,380	332,880	434,880	558,380	56,880	146,880	93,380	216,880	287,380	389,380	180,880	304,380	427,880	551,380	12,880	102,880	86,380	209,880			

Whitecourt Regional Landfill Authority
20 Year Capital and Reserve Plan
for the 2021 Budget

Description	Replacement interval	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040
Facility Replacement Schedule																						
Cell Construction & Engineering		15000	10,000	711,360			882,223			944,824			-			-			1,087,655			
Building - Scale Trailer	25		372,350																			
Building - Shop	25																					
Leachate System	57	106188			-																	
Roads	32		182,053				67,863			696,190												
Total Construction		121,188	564,403	711,360	-	-	950,086	-	-	1,641,014	-	-	-	-	-	-	-	-	1,087,655	-	-	-
Total Reserve Contribution		275,000	242,000	275,000	320,777	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000
Other contributions																						
Reserve Balance		996,195	1,128,334	805,931	369,571	690,348	1,015,348	390,262	715,262	1,040,262	(275,752)	49,248	374,248	699,248	1,024,248	1,349,248	1,674,248	1,999,248	2,324,248	1,561,593	1,886,593	2,211,593
Withdrawals		142,861	564,403	711,360	-	-	950,086	-	-	1,641,014	-	-	-	-	-	-	-	-	1,087,655	-	-	-
Debentures																						
Grant																						
Total Facility Replacement Reserve Balance		1,128,334	805,931	369,571	690,348	1,015,348	390,262	715,262	1,040,262	(275,752)	49,248	374,248	699,248	1,024,248	1,349,248	1,674,248	1,999,248	2,324,248	1,561,593	1,886,593	2,211,593	2,536,593

Stabilization Reserve	CAP \$250k	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2039
Total Reserve Contribution		50,000	50,000	50,000	4,223	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other contributions																						
Reserve Balance		121,777	160,777	195,777	245,777	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Withdrawals		11,000	15,000																			
Total Stabilization Reserve Balance		160,777	195,777	245,777	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000

Fire/Leachate Reserve	CAP \$150k	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2039
Total Reserve Contribution		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other contributions																						
Reserve Balance		184,296	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Withdrawals		34,296	33,000																			
Total Fire Reserve Balance		150,000	117,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000

Computer Replacement Plan Reserve		2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2039
Total Reserve Contribution		1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800
Other contributions																						
Reserve Balance		11,948	11,848	13,648	15,448	17,248	19,048	20,848	22,648	24,448	26,248	28,048	29,848	31,648	33,448	35,248	37,048	38,848	40,648	42,448	44,248	46,048
Withdrawals		1,900																				
Total Reserve Balance		11,848	13,648	15,448	17,248	19,048	20,848	22,648	24,448	26,248	28,048	29,848	31,648	33,448	35,248	37,048	38,848	40,648	42,448	44,248	46,048	47,848

Operating Reserve (Monitoring Wells, Bear Fence)		2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2039
Total Reserve Contribution		9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Other contributions																						
Reserve Balance		9,879	18,879	27,879	36,879	45,879	54,879	63,879	72,879	81,879	90,879	99,879	108,879	117,879	126,879	135,879	144,879	153,879	162,879	171,879	180,879	189,879
Withdrawals																						
Total Reserve Balance		18,879	27,879	36,879	45,879	54,879	63,879	72,879	81,879	90,879	99,879	108,879	117,879	126,879	135,879	144,879	153,879	162,879	171,879	180,879	189,879	198,879